

# SouthEast Alaska Regional Health Consortium March 24, 2022

## **SEARHC Organization**

#### MISSION

Alaska Native People working in partnership to provide the best healthcare for our communities

#### VISION

Partnering with our communities to promote a healthy balance of mind, body and spirit

### VALUES

- Respect
- Cultural Identity
- Service
- Professionalism
- Compassion



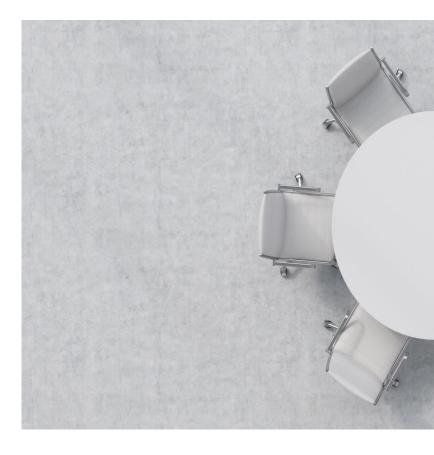
# **SEARHC History**

- In 1975, Congress passed the Indian Self-Determination and Education Assistance Act
- This gave Alaska Native tribes the option of assuming the operation of health services in their communities
- In 1976, SEARHC was one of the first organizations to contract with the Indian Health Service, the federal agency responsible for ensuring that comprehensive public health services are available to American Indian and Alaska Native people
- In 1982, the contract was expanded to include the operations of the Indian Health Service Juneau clinic, now the Ethel Lund Medical Center
- In 1986, SEARHC assumed operation of the hospital in Sitka, now Mt. Edgecumbe Medical Center



## **About our Board**

- SEARHC Board of Directors (Board) serves as the Consortium's chief policy-making body
- The Board comprises 15 individuals who oversee all functions and programs
- Board representatives are elected by the tribal governing body in each participating community
- The Board is guided by the Consortium's values, vision and mission that are inclusive of all people living in the Southeast region





## **SEARHC Board of Directors**



**Kimberley Strong Board Chair** Chilkat Indian Village



**Judean Gordon** Vice Chair Skagway Traditional Council



Treasurer Angoon *Community Assoc* 



Lavina Brock Secretary Wrangell **Cooperative Assoc** 



June Durgan Veronica Dalton Annette Bennett Craig Hoonah Tribal Association Indian Association

Petersburg Indian Association



James Jack, Sr. Tlingit & Haida *Community Council* 



**Kevin Allen** Douglas Indian Association



Sidney Edenshaw Lincoln Bean, Sr. Hydaburg **Cooperative Association** 



Village of Kake



**Dorothy Smith** Organized Village of Kasaan



**Patty Cottle** Klawock **Cooperative Association** 



Sitka

Tribe of Alaska



Jan Hill Chilkat Indian Association

4

## **Executive Leadership Team**



Charles Clement President, Chief Executive Officer



Leatha Merculieff Senior Vice President, Chief of Operations



Matthew G. lone Senior Vice President, Chief Administrative Officer



*Eric Gettis Vice President, Behavioral Health* 



Dan Harris Senior Vice President, Chief Financial Officer



Heidi Aylsworth Senior Vice President, Chief Strategy & Business Development Officer



Michael Douglas Senior Vice President, Chief Legal Officer



Elliot J. Bruhl, MD Senior Vice President, Chief Medical Officer



Martin Benning Vice President, Primary Care

## **Clinical Leadership Team**



Cate Buley, MD Medical Director of Primary Care



David Vastola, MD Hospital Administrator & Medical Director of Mt. Edgecumbe Medical Center



Lynn Prysunka, MD Medical Director of Wrangell Medical Center



Matt West, DMD Director, Dental Services



Mark Walker Director, Behavioral Health



# **SEARHC** at a Glance

- SEARHC provides healthcare in 27 communities in Southeast Alaska
- SEARHC operates two hospitals:
  - Mt. Edgecumbe Medical Center, a 25-bed critical access hospital providing acute care, critical care, obstetrics, surgery, perioperative care, swing beds, rehabilitation and ancillary services.
  - Wrangell Medical Center, a critical access hospital with eight acute care/swing beds and 14 long term care beds, rehabilitation and ancillary services
- Employs approximately **140** providers
- 1,400 employees and contractors
- Annual revenue of \$344 million and net operating income of \$113 million for fiscal year (FY) 2021

Total Clinic Visits – 130,000 Specialty Clinic Visits – **10,000** Telehealth Encounters – Medical 6,875 Telehealth Encounters - Behavioral Health **21,000** Rehabilitation (PT, OT, Speech) Visits – **24,500** Optometry Visits – 6,300 Dental Clinic Visits – 38,000 Outpatient Behavioral Health Visits – 35,500 Prescriptions Filled – 270,000 Lab Tests Performed – 663,000 Hospital Bed Days – 4,500 Swing Bed Days – 2,300 Babies born at Mt. Edgecumbe Hospital – 80 Surgeries at Mt. Edgecumbe Hospital – 1,650

# **Regional Hospitals**

#### Mt. Edgecumbe Medical Center, Sitka

Population: 8,689 458 employees





#### Wrangell Medical Center

(new facility opened in February 2021) Population: 2,521 80 employees



## **Regional Clinics**



#### **Ethel Lund Medical Center, Juneau**

Population: 32,094

207 employees

## **Alicia Roberts Medical** Center, Klawock

Prince of Wales Population: 5,000

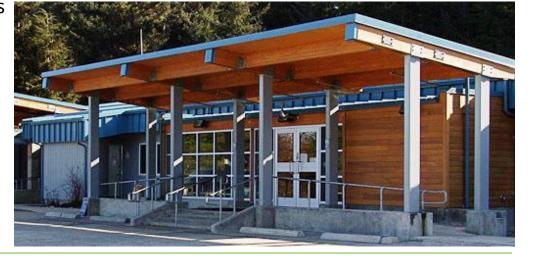
47 employees



#### **Haines Health Center**

Population: 2,526

49 employees



# Specialty Care & Partnerships

## **SEARHC Employed Specialists**

- Orthopedics
- Ear Nose and Throat
- General Surgery
- Obstetrics and Gynecology
- Interventional Pain
- Audiology

## **SEARHC Strategic Partnerships**

- Swedish Medical Center
- Alaska Native Medical Center
- Seattle Children's Hospital
- Neurology, Rheumatology, Cardiology, ENT, Dermatology, Podiatry, Urology, Sleep, Hepatology, Ophthalmology, Orthopedics
- Pediatric Endocrinology, Pediatric Neurology, Pediatric Cardiology









## **SEARHC Strategic Plan**

#### SEARHC Strategic Plan 2022-2024

#### Employer and Provider of Choice

SEARHC will attract and retain the best employees and providers. SEARHC believes that a strong and engaged workforce will better enable the organization to deliver consistent, high-quality care and service to its communities.

Goal 1 - Employer of Choice Goal 2 - Provider of Choice Goal 3 - SEARHC Awareness

#### Seamless Healthcare Delivery

SEARHC will partner with its providers, communities and other organizations in enhancing the system of care for our patients to best support positive health outcomes.

Goal 1 - Continue to Expand Specialty Services at SEARHC

Goal 2 - Complete Primary Care Redesign

- **Goal 3** Complete Behavioral Health Redesign
- **Goal 4** Identify ways to continue to utilize technology to enhance our care delivery model and patient experience

#### Intentional and Strategic Growth

SEARHC will thoughtfully evaluate and plan for new growth opportunities, ensuring strategic alignment.

Goal 1 - Juneau Expansion

- Goal 2 Complete Construction of New Hospital in Sitka
- Goal 3 Continue to Build on Current Strategic Partnerships
- Goal 4 Evaluate Other Strategic Growth Opportunities

# Why SEARHC?

#### **Benefits of an Affiliation with SEARHC:**

Expedited path to a new hospital in Petersburg

Access to coordinated and advanced specialty care close to home

#### Economy of scale for shared services

- Practice Management
- Financial Operations
- Regulatory Oversight/Compliance
- Performance Improvement
- Human Resources
- Recruitment Assistance
- Information Technology
- Marketing

- Strategic Planning
- Business Development
- Grant Support
- Revenue Cycle
- Accounting
- Procurement and Supply Chain
- Facilities Oversight
- Biomedical Support



# Past SEARHC Mergers and Affiliations

- Haines Medical Center
- Sitka Medical Center
- Lynn Canal Counseling
- Alaska Islands Community Services Wrangell, Gustavus, Front Street Clinic
- Wrangell Medical Center
- Sitka Community Hospital
- Petersburg Mental Health
- Dental Clinic in Petersburg





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